July 2017

Dear Members of the Class of 2021:

Welcome to Harvard College! Let me introduce myself: I am the Resident Dean of Freshmen responsible for Crimson Yard, which consists of Greenough, Hurlbut, Pennypacker, and Wigglesworth dormitories. I will serve as your academic and residential dean this year. This means that I am available to help you and your immediate advisers (proctors, academic advisers, coaches, peer advising fellows, professors, etc.) sort out any academic or residential questions that may arise during your first year at Harvard. You can reach me at the Freshman Dean's Office, where I am available and eager to meet with you throughout the academic year.

The rest of the staff here at the College and I are very much looking forward to your arrival. This event marks an important transition for you and all of your classmates. In addition to embarking on an interesting and challenging course of study, you will be living in a unique and exciting residential community. As a full-fledged member of this community, you will also be responsible for your own choices and actions in ways that may be simultaneously exciting and daunting. Keep in mind that all incoming students are likely to experience challenges and setbacks as they transition to college. Please know that with some effort and resourcefulness on your part you will be able to manage any setbacks and go on to flourish. Resourcefulness has two important components: 1) thinking creatively rather than solely relying on tactics and strategies that worked in the past, and 2) reaching out proactively to your mentors and supports here at Harvard for consultation and advice.

To that end, you have been assigned to one of the resident proctors in Crimson Yard. Harvard proctors are graduate students and University administrators who live in the dorms with you and conduct advising sessions on academic, personal, and residential matters. They are friendly and knowledgeable adults whom I encourage you to get to know well. Their primary role, along with your peer advisers, is to help create a warm and welcoming home for you this upcoming year.

Of course, your classmates and roommates will likely play an even more significant part in your freshman experience. Harvard College believes strongly in the educational impact of our residential community, which is largely why I and the other Resident Deans of Freshmen have spent the summer carefully creating suites and entryways that will reflect the remarkable diversity and strengths of the Class of 2021. Please recognize the importance of arriving with an open mind and a willingness to cooperate with the people you will meet. They, like you, are talented and remarkable and will contribute greatly to the quality of your experience at Harvard.

Thank you for keeping all of this in mind as you complete your plans for your arrival. You should have received your room assignment and, if applicable, the names of your roommates. Feel free to reach out to your new roommates now, and know you will have ample time to get to know your entrywaymates very soon.

Once again, welcome, and best wishes for a rewarding and productive year. I hope to get to meet you soon.

Sincerely,

Catherine R. Shapiro
Resident Dean of Freshmen, Crimson Yard
Harvard College